



PRELIMINARY DRAFT GENERAL PLAN GOALS, POLICIES, AND IMPLEMENTATION PROGRAMS

Public Facilities and Services and Parks and Recreation Elements

FOR GPAC REVIEW AND COMMENT

May 1, 2023 Meeting

The following presents the working draft updated goals, policies, and implementation programs for the **Public Facilities and Services (Chapter 8)** and **Parks and Recreation (Chapter 12) Elements** of the San Bernardino 2050 General Plan for GPAC review and comment (April 3, 2023 meeting). These are presented in a preliminary “working draft” format that will be revised subsequently for consistency and graphic presentation. The final version will include background information pertinent to the element topic, including narrative, tables, figures, and illustrative graphics.

Effectively, the goals, policies, and implementation programs for each element represent the substantive core of the General Plan. These are defined by the California Governor’s Office of Planning and Research (OPR) as follows:

Goal: A goal is a general direction-setter. It is an ideal future end related to the public health, safety, or general welfare. A goal is a general expression of community values and, therefore, may be abstract in nature. Consequently, a goal is generally not quantifiable or time dependent.

Policy: A policy is a specific statement that guides decision-making. It indicates a commitment of the local legislative body to a particular course of action. When reviewing policies, be aware of the difference between “shall” and “should.” “Shall” indicates an unequivocal directive. “Should” signifies a less rigid directive, to be honored in the absence of compelling or contravening considerations. Use of the word “should” to give the impression of more commitment than actually intended is a common but unacceptable practice.

Implementation Measure. An implementation measure is an action, procedure, program, or technique that carries out general plan policy. Each policy must have at least one corresponding implementation measure.

Chapter 7.

Public Facilities and Services

INTRODUCTION

Public services and facilities are important assets that contribute to the quality-of-life that the City of San Bernardino has to offer. High-quality public services and facilities for community safety, libraries, schools, arts and cultural institutions, and many more can significantly enhance the community's health, wellbeing, and happiness.

The Public Services and Facilities Element is not a required element of the General Plan. However, the City is committed to the community's well-being, and its inclusion demonstrates its dedication to maintaining and enhancing services and facilities as the community continues to evolve and grow.

Purpose

This Element contains the City's goals, policies, and implementation measures to provide the highest quality of public services and facilities to serve the San Bernardino community. It includes the following topics:

- Public safety
- Education
- Visual and performing arts
- Public services and facilities

Relationship to Other Elements

The Public Services and Facilities Element supports the **Land Use Element** and complements the **Safety Element**. The Land Use Element identifies new areas for growth and development in the city, which would need new facilities and expanded services. Meanwhile, the Safety Element discusses goals, policies, and implementation measures to respond to natural and human-cause hazards and protect the health, safety, and welfare for the community. Collectively, the three Elements will offer, maintain, and enhance the services and facilities necessary to elevate the quality-of-life for our current and future residents and provide a safe environment for them to thrive.

ACHIEVING THE VISION

We aspire to be a place where "San Bernardino is the community of choice recognized as an excellent city to live, work, and play" which is distinguished by "our residents' access to diverse

employment opportunities, quality education, safe neighborhoods, reliable public services and infrastructure systems, and a healthy physical environment.”

This **Public Facilities and Services Element** strives to achieve this vision by focusing on the following goals:

- Providing a safe and secure environment for our community and properties through continued support for community safety personnel and the facilities and equipment they need to respond to emergencies;
- Collaborating with partners in the education sector to help San Bernardino students attain the education they need to succeed in life;
- Advancing visual and performing arts;
- Prioritizing projects that serve those with the highest need and ensuring public facilities and services are equitably distributed across the city;
- Having public facilities and services that are efficiently-operated, well-maintained, and well-designed;
- Engaging the community about the City’s services and facilities; and
- Financing the services and facilities through resilient financial strategies.

GOALS AND POLICIES

The following presents the goals and policies for public facilities and service in the City of San Bernardino planning area.

Community Safety

Community safety services such as law enforcement, fire services, and Emergency Medical Services (EMS) protect the community from adverse conditions, so San Bernardino could be a safe environment for people to live, work, and enjoy their livelihoods. Within the City Limits, the San Bernardino Police Department (SBPD) provides law enforcement and community services, which include responding to crime, enforcing traffic and parking regulations, and collaborating with community volunteers on outreach activities. SBPD works closely with the San Bernardino County Sheriff to respond to emergencies in the unincorporated area. Under a mutual aid agreement with police agencies in the surrounding cities, the city can use up to fifty percent of adjacent agency resources upon request and for automatic responses within zones of mutual aid.

The San Bernardino County Fire District (SBCFD) responds to hazard emergencies in 65 incorporated cities in the county, including the City of San Bernardino. SBCFD provides a range of services, which includes fire protection, EMS, and emergency services to respond to emergencies, recover from them, and mitigate their impacts. In the City of San Bernardino, SBCFD has nine fire stations to respond to emergencies.

GOAL PF-1 Community Safety

A safe and secure environment where people and property are protected from adverse conditions, including crime and natural hazards

Policies

- PF 1.1 Response Time.** Respond to emergencies in a timely manner that are consistent with state and federal recommendations/requirements for emergency response time and can equitably protect all citizens and property in the state.
- PF 1.2 Interagency Coordination.** Coordinate inter-agency agreements with the County and adjacent jurisdictions to provide assistance and cooperation on inter-jurisdictional cases.
- PF 1.3 Community Engagement.** Continue to support and encourage community-based crime prevention efforts through regular interaction and coordination with existing neighborhood watch programs, assistance in the formation of new neighborhood watch groups, and regular communication with neighborhood and civic organizations.
- PF 1.4 Early Intervention.** Collaborate with and provide support for the San Bernardino City Unified School District and other educational agencies to develop educational programs and activities of early intervention for students.
- PF 1.5 New Developments.** Ensure new development projects are fairly assessed to pay for additional community safety services for that development.
- PF 1.6 Code Compliance.** Require all development to comply with the provisions of the most recently adopted fire and building codes.
- PF 1.7 High-Rise Fire Safety.** Develop and implement a comprehensive high-rise fire safety program.
- PF 1.8 School Safety.** Collaborate with local schools to establish and implement comprehensive and coordinated services that enhance the security and safety of students, educators, and administrators on and off campus.
- PF 1.9 Reporting.** Continue uniform reporting of all fire emergency data including type and cause of fire alarm response time and damage/injury data. (PFS-2)
- PF 1.10 Staffing Levels.** Increase staffing for personnel that participate in keeping the community safe to respond to crime and other emergencies in a timely manner, as resources become available. These personnel include sworn peace officers, fire fighters, emergency medical responders, code enforcement, and civilian support staff.
- PF 1.11 Evaluation.** Provide existing community safety personnel with sufficient resources to efficiently perform their job by periodically evaluating population growth, response time, and hazards in the City.

- PF 1.12 Efficient Resources.** Provide emergency responders with equipment, facilities, technology, and training that are up-to-date and meet modern standards of safety, dependability, and efficiency.
- PF 1.13 Employee Recruitment.** Recruit diverse and talented pool of community safety candidates who possess the values and skills consistent with those of the community.

Education

The City of San Bernardino has many educational institutions and services located within the city limits, with the San Bernardino City Unified School District (SBCUSD) offering educational services to the majority of its residents. A small number of students attain their primary and secondary education (early education to the 12th grade) at schools in the Colton Joint Unified, Redlands Unified, and Rialto Unified School Districts.

San Bernardino Valley College (SBVC) and California State University, San Bernardino (Cal State San Bernardino) provide higher education for residents in the city and the broader Inland Empire. San Bernardino Valley College is a comprehensive community college that offers a full range of degrees, transfer programs to four-year institutions, and certificates to begin many careers. Cal State San Bernardino offers programs in undergraduate, graduate, and doctoral studies.

The City is committed to collaborating closely with and supporting our partners in the education realm to continue to provide high-quality educational experiences for our students. While the city doesn't have direct oversight of the educational institutions, partnerships with educational agencies are critical as the city plans for sustained growth.

GOAL PF-2 Community Education

A community that provides for the educational needs of the City's residents and integrates higher educational facilities into its fabric.

Policies:

- PF 2.1 Educational Needs.** Work with the local school districts, CSUSB, and SBVC to improve facilities and services to meet educational needs.
- PF 2.2 New Development.** Work with the School Districts to ensure that new residential subdivisions dedicate land or contribute fees for the expansion of school facilities to meet the needs attributable to the new housing.
- PF 2.3 Funding.** Collaborate with the School Districts to consider alternative funding programs for school facilities construction and provision of educational programs should there be a shortfall of traditional revenue.
- PF 2.4 Educational Programs.** Cooperate with the San Bernardino City Unified School District, California State University, San Bernardino, and San Bernardino Valley College to integrate

educational programs and facilities; ensure that adequate educational services are provided for youth; the educational needs of the students are being monitored; and the educational curricula is being designed to meet these needs.

- PF 2.5 Adult Education.** Work with the Unified School Districts and all local educational agencies, including private schools, to provide continuing adult education courses.

Visual and Performing Arts

Visual and performing arts are important catalysts for change. The presence of visual arts such as murals, sculptures, and artistic elements can transform quiet public spaces into vibrant places to visit. Meanwhile, performing arts such as orchestras, dances, and movies offer fun and exciting cultural experiences for people to enjoy.

The City has many visual and performing arts facilities that contribute to its cultural climate. The historic California Theater is a major cultural landmark in the downtown, which provides a venue for shows and entertainment. Planning for the future, the City strives to seek and create more opportunities to leverage visual and performing arts to transform San Bernardino into a vibrant and enjoyable cultural destination.

GOAL PF-3 Community Arts and Culture

A community that values its arts and cultural facilities and programs, improving the quality of life for all residents.

Policies:

- PF 3.1 Arts Master Plan.** Prepare an Arts Master Plan and update it on the regular basis to maintain relevancy.
- PF 3.2 Support for the Arts.** Actively support public and private arts activities by coordinating City sponsored programs, private support activities, loans and grants, and other means of participation.
- PF 3.3 Community Collaborations for the Arts.** Work with public and private organizations in the community, county, and state to ensure that cultural and art programs are coordinated.
- PF 3.4 Public Art.** Incorporate public art such as murals, paintings, and art installations in city-owned buildings, public spaces, and areas with high commercial/pedestrian activities.
- PF 3.5 Regional Center for Performing Arts.** Evaluate the feasibility for the development of a regional center for the performing and fine arts.
- PF 3.6 Public Awareness.** Coordinate and promote the public's awareness of arts programs through print and digital media.

Public Facilities

The City of San Bernardino has many public services and facilities that provide a variety of functions to support a high quality-of-life for our residents. Services and facilities assets include the San Bernardino Public Library (SBPL) system which has four libraries located throughout the City, San Bernardino City Hall, more than 100 other government and buildings, as well as the San Bernardino Police Department discussed in the Community Safety section.

To provide better public services and maintain the facilities for the enjoyment of current and future residents, the City will commit to four goals. These goals aspire to prioritize public services and facilities for those with the highest need, provide high-quality facilities that are operate efficiently, actively communicate with the community about the facilities and services available, and obtain sufficient funding to operate the services and facilities.

GOAL PF-4 Quality Public Services and Facilities

A community that provides high quality public services and facilities equitably to all residents, businesses, and visitors.

Policies:

- PF 4.1 Facility and Service Prioritization.** Prioritize new public facilities and services projects in neighborhoods with the highest need.
- PF 4.2 Project Prioritization Methodology.** Develop a method for identifying and ranking capital improvement projects to include into the annual Capital Improvement Plan (CIP) and to guide the City's applications for regional, state, federal, or other funds. The methodology should include input received from the community.
- PF 4.3 Equitable Distribution.** Provide public services and facilities that are equitably distributed, particularly in underserved neighborhoods.
- PF 4.4 Access for All.** Improve access to all public facilities and services, including both physical and digital access to online services.
- PF 4.5 Evaluation.** On a recurring basis, evaluate existing facilities, services, and programs to ensure that they meet the community needs and identify strategies for improvement.
- PF 4.6 Downtown Enhancements.** Seek opportunities to develop an easily accessible open space in Downtown that allows for large social, cultural, and entertainment venue programming.
- PF 4.7 Library Material.** Acquire materials for the library facilities that reflect the needs and interests of the City residents

GOAL PF-5 Design, Operation, and Maintenance of Public Facilities

Public facilities are efficiently operated, maintained, and well-designed for continual enjoyment of San Bernardino community members.

Policies:

- PF 5.1 Efficient Operation.** Maximize operational efficiency by coordinating with departments across the city public resource allocation.
- PF 5.2 Maintenance.** Continually maintain and improve public facilities, services, and programs through high quality design and implementation.
- PF 5.3 Sustainable and Resilient Practices.** Require new or rehabilitated public facilities to incorporate site design and building practices that promote sustainability, energy efficiency, and resiliency.
- PF 5.4 Safe Usage of Facilities.** Provide safe and comfortable public facilities especially for new projects or improvements within environmental justice area boundaries.

GOAL PF-6 Public Participation and Engagement

Ongoing public engagement to ensure continuing community input regarding the the city's public facilities and services.

Policies:

- PF 6.1** Promotion of Public Services and Facilities. Continue to and expand upon existing programs that promote the city's public services and facilities and encourage residents to participate in citywide programs.
- PF 6.2** Outreach to Special Population Groups. Conduct outreach and assessments to identify the needs of special population groups within the City, such as youths, seniors, and community members that live in low-income households, and people with health conditions or impairments.
- PF 6.3** Community Collaborations. Provide support for community stakeholders to offer additional recreational, educational, and cultural opportunities that benefit city residents.
- PF 6.4** Community Groups. Encourage community stakeholders such as public schools, local colleges, community-based organizations, neighborhood organizations, and other sources to share information about available public resources and events.

GOAL PF-7 Financing of Public Facilities and Services

Financial strategies that are sufficient to finance existing and future public facilities, services, and programs meeting the needs of all members of the community.

Policies:

- PF 7.1 Diversified Funding Strategy.** Pursue and maintain a financial strategy that utilizes a variety of funding mechanisms.
- PF 7.2 Existing Funding.** Continue to provide funding for existing public facilities, services, and programs in the city's CIP.
- PF 7.3 Development Fees.** Require new developments to pay their fair share of providing improvements to existing or creating new public facilities and their associated costs and services.
- PF 7.4 Public Art Improvement.** Require developers to incorporate art in new commercial and industrial projects or contribute in-lieu fees for public art improvements as permitted by State Law.
- PF 7.5 State and Federal Funding.** Solicit state and federal funds to support local cultural and arts activities, as they are available.
- PF 7.6 Corporate Sponsorship.** Solicit corporate sponsorship and private donations for public art and art and cultural facilities and programs.

IMPLEMENTATION PROGRAMS

The Public Facilities and Services Element contains many new goals and policies, in addition to those retained from the existing General Plan. The following implementation program is intended to provide guidance on achieving them. Actions are categorized into different time-frames, as defined below:

- *Near-term: 1 year to 3 years*
- *Mid-Term: 3 years to 8 years*
- *Long-Term: 8+ years*
- *Ongoing*
- *Recurring*

Implementation Program	Relevant Policies	Responsibility	Timing
Emergency Response. Continue to document and respond to emergencies in a timely manner, as required by state and federal regulations and standards.	PF 1.1	Police Department	Ongoing
Early Intervention. Establish an education and training consortium among the City, local school, community college districts, University San Bernardino, and other education programs to educate students on how to be prepared for an emergency, steps to take in case of an emergency, and other measures.	PF 1.3	Police Department, Community and Economic Development Department	Med-Term
Evaluation and Action Plan. On a recurring basis, conduct an analysis to evaluate response time, trends, inventory of equipment needs, staffing levels, and other measures to improve operational efficiency, and develop action plan to respond to the findings from the analysis.	PF 1.11	Police Department	Recurring
Education Forum. Develop a forum for educational agencies to have ongoing conversations with city staff to share ideas and collaborate	PF 2.1	Community and Economic Development Department	Near-Term
Arts Master Plan. Prepare an Arts Master Plan to identify opportunities to include art in the city, evaluate the feasibility for a regional center for the performing and fine arts, raise public awareness for the arts, and other related aspirations.	PF 3.1	Community and Economic Development Department	Med-Term
Needs Assessment. Prepare a Needs Assessment	PF 4.1	Community and Economic	Med-Term

Implementation Program	Relevant Policies	Responsibility	Timing
for public services and facilities which includes an inventory of existing services and facilities, a project prioritization methodology that focuses on equitable distribution of services and facilities, project prioritization list, and evaluation measures. On a recurring basis, perform an evaluation of the City's services and facilities using the evaluation criteria.		Development Department	
Downtown Enhancement. Develop a plan to evaluate for a public open space in Downtown for large public events to occur	PF 4.6	Community and Economic Development Department	Mid-Term
Media Campaign. Sponsor a media campaign to highlight and raise awareness for the city's public services and facilities.	PF 6.1	Community and Economic Development Department	Near-Term
Community Collaborations. Develop an information-sharing platform/ system for organizations that provide programs and resources to the public to share and promote their events.	PF 6.3	Community and Economic Development Department	Near-Term
Diversified Funding Strategy. Prepare a study to evaluate for a diversified portfolio of funding sources to support and maintain public services and facilities.	PF 7.1	Administration	Med-Term
Development Fees. Prepare a study to access fees on new developments that requires new or expanded public service and facilities as necessitated by that development.	PF 7.3	Administration	Med-Term
Funding Opportunities. Dedicate staffing to research state, federal, and private funding opportunities; prepare applications for grant programs; and collaborate with relevant stakeholders on potential projects.	PF 7.1	Administration	Med-Term

Note: San Bernardino is in the process of preparing an updated Parks Master Plan. That plan will include goals, strategies, and actions with a considerably greater level of specificity and shorter-term time horizon than the General Plan 2050.

Chapter 8.

Parks, Recreation, and Trails

INTRODUCTION

Parks, recreational facilities, and trails are important amenities that support the health, well-being, and quality of life of San Bernardino residents. The Parks, Recreation, and Trails Element recognizes the value the community places on these amenities and therefore sets forth a comprehensive framework for providing ample park and recreational amenities for our community. This includes: 1) providing ample parks that meet the diverse needs of residents; 2) providing varied passive and active recreational programs; 3) beautifying neighborhoods with parks, trails, and landscaped amenities; 4) connecting our community with an integrated system of trails and paths; and 5) fostering a healthier and cleaner environment in neighborhoods.

The City's comprehensive approach to building a parks and recreation system is set forth in this element and other elements in the general plan—the Land Use, Circulation, Natural Resources, and Public Services and Facilities Elements. Changes in land use affect future development in the city, and increase the need for park and recreation facilities. Multi-use trails are part of the city's active transportation or circulation system. Protecting natural resources (e.g. waterways, forests, and wildlife) also offer opportunities for outdoor recreation. The Public Services and Facilities and Historic and Archaeological Resources Elements provide opportunities for public art, community engagement, maintenance, and equitable distribution of services for City residents. These amenities also add economic value to neighborhoods and the community as a whole.



City of San Bernardino
Parks and Recreation Framework

Taken together, the Parks, Recreation, and Trails Element, along with policies in other elements, provide a foundation for safe and engaging parks, recreational facilities, and programs.

GOALS AND POLICIES

Goal PK-1 Parkland Resources

An integrated system of parks, open space areas, trails, and recreational facilities that are safe, responsive to resident needs, and connect the diverse communities of San Bernardino.

- PK-1.1** **Parks and Recreation Master Plan.** Maintain, implement, and regularly update, as needed, the Parks and Recreation Master Plan to carry out the goals and policies of the general plan and achieve the City's vision for parks and recreation.
- PK-1.2** **Service Level Goal.** Strive to develop and maintain 5 acres of neighborhood and community parks and other recreational facilities per 1,000 population consistent with the Quimby Act allowance.
- PK-1.3** **Shared Use Facilities.** Maintain and expand cooperative arrangements with the local School Districts, City Municipal Water Department, Cal State San Bernardino, Community-Based Organizations, and San Bernardino Valley College for after-hour and summertime use of parks, pools, concert halls, and other facilities.
- PK-1.4** **Multi-Agency Coordination.** Coordinate with the Forest Service, County Parks and Recreation Department, and the state for joint use of recreational facilities, parkland acquisition, and the establishment of new recreational programs.
- PK-1.5** **Equitable Park and Open Space Access.** Strive to provide a park (mini, neighborhood, or community park) or open space within a half-mile, or ten-minute walk of all residents to ensure equitable access to parks and recreation facilities.
- PK-1.6** **Park Prioritization Areas:** Prioritize the development and/or rehabilitation of parks in neighborhoods with the highest unmet need in accordance with the Parks and Recreation Master Plan priority listing.
- PK-1.7** **Preventive Care and Maintenance.** Maintain and care for parks and recreation facilities, resources, and amenities including restrooms, shade, and lighting for continual enjoyment of future use.
- PK-1.8** **Program Evaluation.** Continue to evaluate the community's recreational needs and the adequacy of the City's recreational facilities and programs in meeting these needs, and if necessary, adapt them to meet the community's demands.
- PK-1.9** **Developer Contribution.** Require new residential development to meet its fair share of the park acreage service level goal by dedicating useable and appropriate land for new parks, paying a fair share of the costs for new parks and recreation facilities, or renovating existing parks and recreation facilities.

Goal PK-2 Programming and Engagement

A diverse and inclusive recreational programming that fosters community engagement and provides enriching programs for residents.

- PK-2.1** **Community Education.** Inform residents of recreational programs, services, and permitted activities at parks through educational campaigns and partnerships with school districts and charter schools.

- PK-2.2** **Programming Experiences.** Offer a diversity of recreational amenities and programming, including heated swimming pools and community classes to support the recreational and development needs of the City's residents.

- PK-2.3** **Community Collaboration.** Collaborate with community-based organizations, school districts, businesses, and other community stakeholders to develop and promote recreational programs and activities that align with the City's goals.

- PK-2.4** **Community Events.** Host community events and activities on a recurring basis at community gathering spaces across the city that bring together the community, celebrate the City's multi-culturalism, and foster community pride.

- PK-2.5** **Families, Youth and Teens.** In collaboration with community partners, schools, and residents, facilitate and/or provide diverse recreation services, programs, and activities that address the changing needs of youth, teens, and families.

- PK-2.6** **Adults and Seniors.** Continue supporting San Bernardino's adults and families, including senior citizens, with an array of recreation, health, and social programs that encourage and foster lifelong wellness and healthy aging.

- PK-2.7** **Inclusive Recreation.** Where feasible, provide and/or support the provision of recreational programming that is tailored to meet individuals with different physical, mental, developmental, and age-related needs.

- PK-2.8** **Parks, Recreation, and Community Services Commission.** Continue the role of the Parks, Recreation, and Community Services Commission as the advisory body for recreation and human services programs, services, and activities.

- PK-2.9** **Community Centers.** Build upon the City's community centers, senior centers, and other resource centers to strengthen the cohesiveness of neighborhoods and provide meaningful and enriching activities.

Goal PK-3 Parks and Facilities Design

Safe, resilient, sustainable, inclusive, innovative, and accessible parks, facilities and amenities that meet the diverse needs of the community.

- PK-3.1** **Community Responsiveness.** Work with neighborhoods and stakeholder organizations in the design of parks and recreational facilities to meet the unique needs and interests of residents and their neighborhoods.
- PK-3.2** **Safety Through Design.** Promote the safe design, use, and maintenance of City park facilities for the enjoyment and use by residents of all ages through
- Designing of parks according to CPTED principles
 - Installing of lighting for safe evening use at all parks
 - Patrolling and monitoring parks to ensure compliance with City codes
- PK-3.3** **Natural Environmental Setting.** Design and develop parks to complement and reflect their natural setting and maximize their open space character.
- PK-3.4** **Park Use Impacts.** Design and manage park and recreational facilities to address and minimize offsite impacts to neighboring residences, including night-time lighting, noise, parking, traffic control, and security considerations.
- PK-3.5** **Sustainable Design.** Incorporate principles of sustainability in the design, operation, and maintenance of parks, including:
- Native landscaping and use of gray and recycled water systems
 - Energy conservation features focusing on renewal energy sources
 - Infrastructure that reduces stormwater runoff and replenishes the aquifer
- PK-3.6** **Shade Structures.** Provide sufficient shade at all parks and recreation facilities, including playgrounds. This can be accomplished through tree canopies and vegetation, shade structures, and other creative mechanisms.
- PK-3.7** **Design for Inclusiveness.** Design and retrofit parks to allow, to the extent feasible, for greater use by residents of all ages and abilities as follows:
- Offer play equipment to accommodate people with disabilities
 - Meet and exceed ADA accessibility requirements on site
 - Consider the ages of residents of residents using the park
 - Include art, signs, and other mediums representing the City's diverse cultures
- PK-3.8** **Community Tree Planting.** Encourage local individuals and groups to contribute or plant trees (in accordance with a prescribed urban forestry maintenance plan) in neighborhood and community parks.

Goal PK-4 Multi-Purpose Trails

A well-designed system of interconnected multi-purpose trails for all San Bernardino community members to enjoy.

- PK-4.1 Multi-Purpose Trail System.** Establish a multi-purpose trail system along the foothills of the San Bernardino Mountains, Santa Ana River, Cajon and Lytle Creeks, and interconnecting linkages.
- PK-4.2 Regional Collaboration.** Work cooperatively with appropriate regional agencies (U.S. Forest Service, County of San Bernardino, and adjacent cities) to facilitate the development of interconnected trails that tie into major activity areas.
- PK-4.3 Recreational Greenbelt System.** Establish a recreational greenbelt system of trails that link the Santa Ana river, washes, and drainage corridors with the mountains.
- PK-4.4 Right-of-Way.** Seek the use of easements and rights-of-way from owners and continue to negotiate agreements for the use of utility easements, flood controls channels, and railroad rights-of-way to expand the park and trail system.
- PK-4.5 Development Requirements.** Condition approval of new projects near existing or proposed trails to ensure access to multipurpose trails and/or contribute improvements, dedications, or fees to extend trails.
- PK-4.6 Environmental Protection.** Locate, design, and regulate the use of multipurpose trails so that they do not have a significant negative impact on natural habitat, wildlife, landforms, and cultural resources.
- PK-4.7 Trail Design.** Design trails to accommodate different users, with sustainable materials, appropriate trail heads and trail staging areas, signage, educational materials, safety sign-ins, and other amenities.

Goal PK-5 Funding

Adequate and reliable funding for the acquisition, development, rehabilitation, programming, and maintenance of parks, community facilities, trails, parkways, and open space areas.

- PK-5.1** **Land Acquisition.** Pursue the acquisition of surplus federal, state, and local lands, where feasible, to meet present and future park, recreation, and community service needs.
- PK-5.2** **Developer Fee Contribution.** Continue to require developers of residential subdivisions to provide fee contributions based on the valuation of the units to fund parkland acquisition and improvements.
- PK-5.3** **Gifts and Dedications.** Continue and expand the mechanisms by which the City may accept gifts and dedications of parks, trails, open spaces, and facilities.
- PK-5.4** **Ongoing Financial Support.** Continue to provide financial support, including user fees and in-lieu fees, for all recreation programs and services provided by the PRCS department.
- PK-5.5** **Shared Resources.** Collaborate with community-based organizations, agencies, and other stakeholders to develop opportunities to share resources, such as facilities rental and program activities.
- PK-5.6** **Contract Management.** Manage contracts for janitorial services for parks and recreational facilities concurrently with contracts for other city facilities to continue preventive maintenance care.
- PK-5.7** **Facilities Evaluation.** Evaluate each park and recreational facility for safety and maintenance on an established schedule for the purposes of identifying needed maintenance, improvement, and rehabilitation.
- PK-5.8** **Landscape Replacement.** Install new and replace existing landscaping where it has deteriorated, is inappropriately located for park activities, and is incompatible with other landscape and adjacent uses.
- PK-5.9** **Capital Improvement Program.** Install, upgrade, or replace recreational facilities and equipment in accordance with the City's Capital Improvement Program as identified in priority order in the Parks and Recreation Master Plan.
- PK-5.10** **Grant Programs.** Seek funding from regional, state, and federal grant programs. Develop a "match-plan" for staff to reference when applying for grants. Develop a "grant RFP" option for staff to ensure correct project costs prior to asking for specific amounts with promised outcomes from grant applications.

Implementation

The Parks and Recreation Element contains many new goals and policies in addition to those retained from the existing General Plan. The following implementation program is intended to provide guidance on achieving them. Actions are categorized into different time-frames, as defined below:

- *Near-term: 1 year to 3 years*
- *Mid-Term: 3 years to 8 years*
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IMPLEMENTATION ACTIONS	RELEVANT POLICIES	RESPONSIBILITY	TIMING
Goal PK-1 Community Needs			
<u>Parks Master Plan</u> Reference the Parks Master Plan and develop priority projects for the Capital Improvement Program (CIP) that meets the community’s demands	PK-1.1, PK-5.9	Parks, Recreation and Community Services	Continuing
<u>Parkland Acquisition</u> Obtain funding to acquire new parkland, prioritizing new parks in neighborhoods deemed park-deficient and with the highest need	PK-1.5, PK-1.6, PK-5.1	Parks, Recreation and Community Services	Mid-Term
<u>Collaborations</u> Initiate and attend joint meetings with the Forest Service, County Parks, Recreation Department, Community-Based Organizations, local school districts, and other partners to discuss opportunities for collaboration	PK-1.4, PK-2.1, PK-2.5, PK-4.2	Parks, Recreation and Community Services	Mid-Term
<u>Park Maintenance</u> Prepare an internal audit of the cost to maintain and support the City’s parks system and allocate funding in the Capital Improvement Program for park maintenance.	PK-1.7, PK-5.6	Parks, Recreation and Community Services	Continuing
Goal PK-2 Programming and Engagement			
<u>Programming Experiences</u> Conduct an analysis to evaluate participation rates in programs, activities, and events. Invest more funding for those that have the	PK-2.2, PK-2.4, PK-2.5, PK-2.6, PK-2.7	Parks, Recreation and Community Services	Mid-Term

IMPLEMENTATION ACTIONS	RELEVANT POLICIES	RESPONSIBILITY	TIMING
highest participation rates, reduce funding for those with lower participation rates, and offer innovative programs that are tailored to trends in parks and recreation and address societal needs.			
<u>Community Education</u> Develop and implement an educational campaign to inform residents about the City's parks and recreation services; and educate community members about permitted and non-permitted activities at parks	PK-2.1	Parks, Recreation and Community Services	Mid-Term
Goal PK-3 Parks and Facilities Design			
<u>New Parks and Facilities</u> Adhere to the design requirements in Goal 8.3 when designing new parks and facilities	PK-3.2, PK-3.3, PK-3.4, PK-3.5, PK-3.6, PK-3.7, PK-3.8	Parks, Recreation, and Community Services; Economic Development - Planning Division	Continuing
Goal PK-4 Multi-Purpose Trails			
<u>Regional Greenbelt System</u> Prepare a plan to develop a new Regional Greenbelt System that links the City's natural features together.	PK-4.1, PK-4.2, PK-4.3	Parks, Recreation, and Community Services; Economic Development - Planning Division	Mid-Term
Goal PK-5 Funding			
<u>Contract Management</u> Coordinate among city departments to streamline contracts for the maintenance of city facilities including parks, community centers, and city buildings	PK-5.6	Parks, Recreation, and Community Services, Administration	Near-Term
<u>Grant Programs</u> Dedicate staff resources to obtain grants to improve existing parks and recreational facilities, and develop new community programs, activities, and events	PK-5.10	Parks, Recreation, and Community Services	Mid-Term